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**CJCSI 5140.01D
7 August 2026**

**MILITARY TARGETING
COMMITTEE GOVERNANCE
AND MANAGEMENT**



**JOINT STAFF
WASHINGTON, D.C. 20318**

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CHAIRMAN OF THE JOINT CHIEFS OF STAFF INSTRUCTION



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MILITARY TARGETING COMMITTEE GOVERNANCE AND MANAGEMENT

References:

See Enclosure E

1. Purpose. This instruction establishes the Military Targeting Committee (MTC) as a confederation of targeting representatives from the Joint Staff, Combatant Commands (CCMDs), Services, Department of War (DoW) combat support agencies (CSAs), Intelligence Community (IC), sub-unified commands, Five Eyes (FVEY) partner nations, and other intelligence-related organizations. The MTC reviews, analyzes, and prioritizes targeting and related joint fires issues of mutual concern affecting CCMDs, Services, Service components, and other DoW targeting components that the committee determines warrant its action; when appropriate, it supports decisions on and implementation of enterprise solutions. This instruction establishes the composition of the MTC structure, defines the responsibilities of MTC members, and directs the annual development of the MTC Action Plan (MAP).
2. Superseded/Cancellation. Chairman of the Joint Chiefs of Staff Instruction (CJCSI) 5140.01C, 7 September 2023, "Military Targeting Committee Governance and Management" is hereby superseded.
3. Applicability. This document applies to the Joint Staff, CCMDs, Services, DoW CSAs, and sub-unified commands. Participation by the IC, FVEY partner nations, and other intelligence-related organizations is governed by their respective authorities, policies, and international agreements.
4. Policy
 - a. Enclosure A outlines MTC organization, governance, and membership. It describes the process for developing, implementing, and executing the annual MAP; and establishes comprehensive voting procedures and governance framework for all MTC decision-making processes. Charters for the MTC subcommittees appear as appendices A–D to Enclosure A.

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b. Enclosure B outlines the responsibilities of MTC members. Specific responsibilities for the MTC Executive Secretariat (ExecSec), subcommittee chairs, offices of primary responsibility (OPRs), and offices of collateral responsibility (OCRs) are further detailed within the processes outlined in Enclosure A and its appendices.

c. Enclosure C outlines the organization, governance, and membership of the MTC Executive Steering Committee (ESC).

d. Enclosure D provides the format and process for MTC members to nominate targeting and joint fires issues for potential inclusion in the MAP.

5. Responsibilities. General responsibilities are outlined in Enclosure B. Additionally, specific responsibilities are detailed throughout the processes defined in Enclosures A and C, and the appendices to Enclosure A.

6. Summary of Changes

a. Expands the MTC from a co-chair to a tri-chair structure and integrates an additional subcommittee chair in one of the four subcommittees.

b. Reorganizes Enclosure A into organization, roles, membership, and processes and clarifies the MTC's three-level structure.

c. Enhances role descriptions and establishes advisory, endorsement, approval, governance, and implementation functions.

d. Renames a subcommittee and updates its governance framework to reflect a tri-chaired model and expanded integration responsibilities.

e. Establishes comprehensive voting procedures, including voting eligibility, organizational voting, quorum, and decision processes.

f. Clarifies membership categories and updates membership composition and descriptions.

g. Refines MAP development, nomination, review, validation, and approval processes.

h. Delineates the roles and responsibilities of key support functions and aligns process execution within Enclosure A and subcommittee charters.

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- i. Updates MTC terminology, standardizes acronyms, and aligns process workflows throughout the instruction.
- j. Expands the MTC scope to address both joint targeting and joint fires issues.
- k. Realigns enclosure and appendix content, including references, glossary content, supporting roles, and nomination processes.

7. Releasability. UNRESTRICTED. This instruction is approved for public release; distribution is unlimited on the Non-classified Internet Protocol (IP) Router Network (NIPRNET). DoW components (to include the CCMDs) and other federal agencies may obtain copies of this directive through the Internet from the Chairman of the Joint Chiefs of Staff directives electronic library at <<https://dod365.sharepoint-mil.us/sites/JS-Matrix-DEL/SitePages/Home.aspx>>. Joint Staff activities may also obtain access via the SECRET Internet Protocol Router Network (SIPRNET) directives electronic library web sites.

8. Effective Date. This INSTRUCTION is effective upon signature.

For the Chairman of the Joint Chiefs of Staff:



PAUL C. SPEDERO, Jr., VADM, USN
Director, Joint Staff

Enclosures

- A – Organization, Roles, Membership, and Processes
- B – Responsibilities
- C – Military Targeting Committee Executive Steering Committee
- D – Military Targeting Committee Action Plan Issue Nomination Format
- E – References

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ENCLOSURE A

ORGANIZATION, ROLES, MEMBERSHIP, AND PROCESSES

1. Organization

a. The MTC is a multi-level confederation of targeting, intelligence, plans, operations officers, program managers, and functional staffs from the United States and FVEY partner nations. The MTC comprises the MTC ESC, the MTC, and four permanent MTC subcommittees, which collectively address and prioritize joint targeting and related joint fires issues. It serves as the primary advisory and coordination forum for joint targeting and joint fires issues with formal decision-making authority residing at the MTC ESC.

b. The MTC operates at three distinct levels:

(1) Senior-Level—the Military Targeting Committee Executive Steering Committee. The MTC ESC is composed of general officers, flag officers, Senior Executive Service civilian members, and Defense Intelligence Senior Level civilian members.

(2) Planner-Level—the Military Targeting Committee. The MTC is composed of O-6 military officers of the grade and GS-15/GG-15 civilian leaders.

(3) Action Officer-Level—the Military Targeting Committee Subcommittees. Members are action officers, typically O-5, GS-14, and below.

2. Roles

a. Advisory Role and Implementation. The MTC (Figure 1) is the CJCS's primary advisory body for identifying, analyzing, and recommending solutions for issues at the intersection of joint targeting and joint fires. While the MTC itself does not possess or supersede established command authorities, its recommendations represent the validated, cross-community consensus used to inform the development of binding joint policy, doctrine, and directives promulgated under title 10 authorities of the authority of the CJCS. This instruction is a primary mechanism for the formal implementation of MTC-approved initiatives across the joint targeting enterprise.

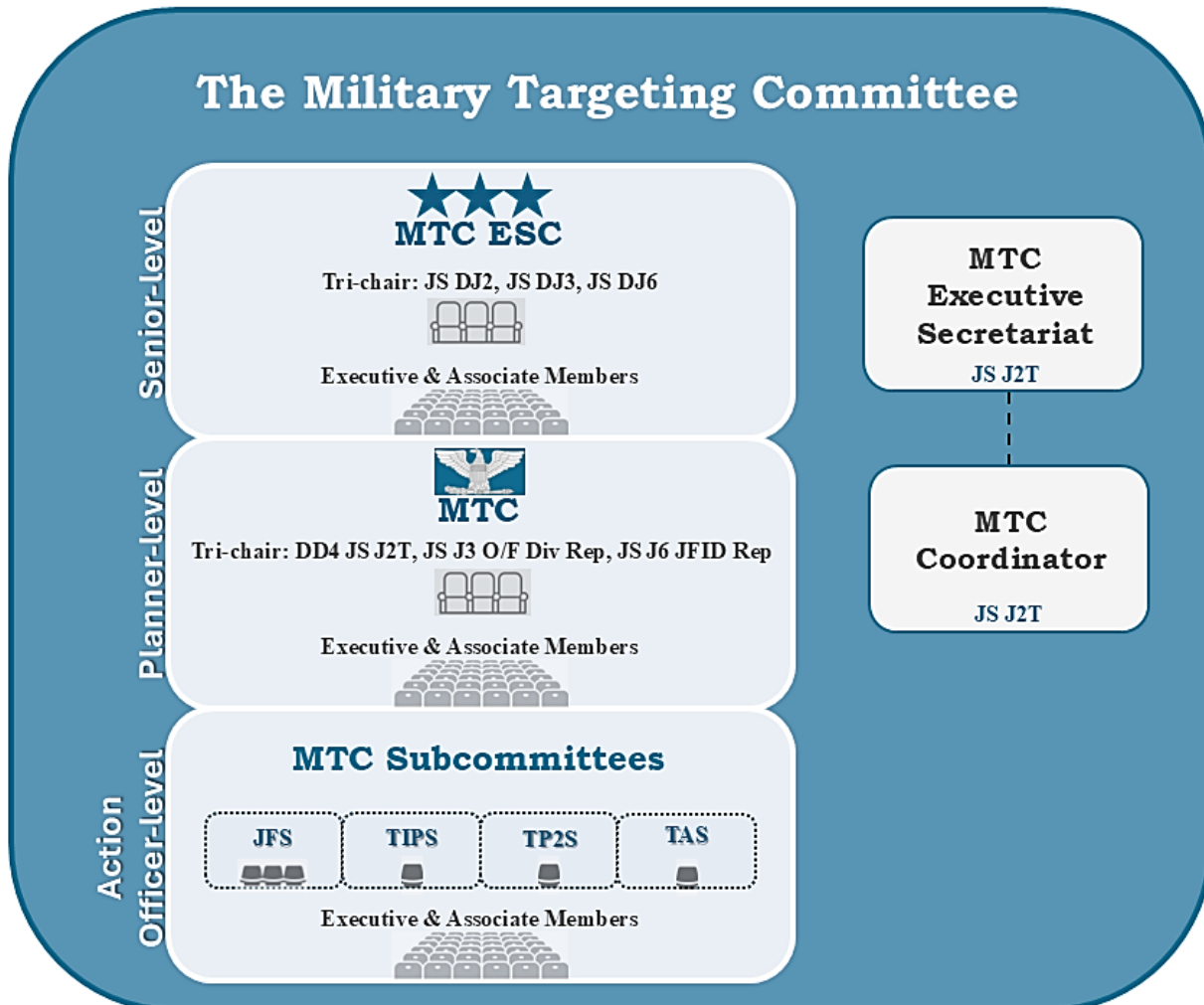


Figure 1. MTC Structure

b. Role of the Executive Steering Committee

(1) The ESC determines approval of targeting and joint fires issues and initiatives through votes cast exclusively by executive members. It serves as the final approval authority for the MTC.

(2) The ESC is led by three tri-chairs: the Joint Staff Director for Intelligence, J-2 (DJ-2), the Joint Staff Director for Operations, J-3 (DJ-3), and the Joint Staff Director for Command, Control, Communications, and Computers/Cyber, J-6 (DJ-6) (references (c) and (e)).

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c. Role of the Military Targeting Committee

(1) The MTC deliberates and endorses targeting and related joint fires issues and initiatives and forwards formal recommendations to the ESC for approval.

(2) The MTC is led by three tri-chairs: the Deputy Director for Joint Targeting (DD J2T), a Joint Staff Directorate for Operations, J-3 representative, and a Joint Staff Directorate for Command, Control, Communications, and Computers/Cyber, J-6 representative.

(a) Joint Staff: Military Targeting Committee Tri-chair Roles

1. Deputy Directorate for Joint Targeting, Joint Staff J-2

a. The DD J2T serves in two distinct capacities:

(1) Assists the CJCS's unique responsibilities including strategic direction, global military integration, assessing comprehensive joint readiness, recommending future joint capabilities, and developing joint doctrine and developmental policies for Joint Target Intelligence (JTI) on behalf of the CJCS

(2) As designated by the Under Secretary of War for Intelligence and Security (USW(I&S)) in reference (f), executes the responsibilities of the Defense Intelligence Enterprise Manager for JTI (DIEM-JTI) through the formal delegation from the Director, Defense Intelligence Agency (DIA) to the DJ-2, who further delegates performance to the DD J-2T (references (d), (e), (f), (cc), and (dd)).

b. In accordance with (IAW) reference (f), DIEM-JTI drives intelligence support to operations that link desired effects with Combatant Commanders' objectives within the overall Joint Targeting Cycle (JTC) and leads the Defense Intelligence Enterprise (DIE) in developing common targeting tools, methodologies, and assessments. In these two separate roles, and in direct support of the CJCS's title 10 responsibility to provide best military advice (sections 151(b) and 153 of reference (a)), the DD J-2T is responsible for the enterprise-wide management of JTI and related planning, integration, readiness, capability development, and the development of joint force doctrine and policy.

2. Operations/Fires Division, Joint Staff J-3. The Joint Staff J-3 Operations/Fires Division (O/FD) representative is the joint operational force's advocate within the MTC, providing relevant operational context and

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perspective on behalf of the DJ-3. Additionally, the Joint Staff J-3 O/FD representative functions to identify, coordinate, and facilitate Joint Fires Element (JFE) equities within the MTC.

3. Joint Fires Integration Division, Joint Staff J-6. The Joint Staff J-6 Joint Fires Integration Division (JFID) is responsible for:

a. Integrating joint fires command and control (C2) and targeting data standards.

b. Ensuring interoperability between targeting automation and fires C2 systems.

c. Aligning MTC and Joint Fires (JF) ESC decisions with domain awareness and command, control, communications, computers, cyber, intelligence, surveillance, and reconnaissance modernization relevant to joint fires.

d. Role of the MTC Executive Secretariat. The DD J-2T appoints the MTC ExecSec. This position serves as the central point for MTC governance and process management. The MTC ExecSec is responsible for ensuring coordination across organizations, providing procedural oversight, and performing the following functions:

(1) Leading the planning, coordination, and execution of all MTC and MTC ESC meetings, including agenda development and finalization.

(2) Documenting and distributing MTC and MTC ESC decisions, tracking the status of all assigned MAP issues, and establishing suspense dates.

(3) Serving as the central point of contact (POC) for official correspondence and archival of MTC records.

e. Role of the Military Targeting Committee Subcommittees

(1) The MTC has four subordinate permanent subcommittees that serve as the foundational working groups responsible for the oversight, management, and refinement of MAP issues to address joint targeting and joint fires challenges specific to their respective functional areas and expertise. These subcommittees are:

(a) Joint Fires Subcommittee (JFS).

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- (b) Target Intelligence Production Subcommittee (TIPS).
- (c) Training, Policy, and Personnel Subcommittee (TP2S).
- (d) Targeting Automation Subcommittee (TAS).

(2) The subcommittees operate at the action officer level and are chaired by an O-4–O-5/GS-13–GS-14. With the exception of the JFS, each subcommittee is led by a government chairperson appointed by the Joint Staff J-2T. The JFS is led by three co-equal tri-chairs, who are appointed by the Joint Staff J-2T, Joint Staff J-3, and Joint Staff J-6, respectively. All subcommittee chairs must establish and maintain momentum to accomplish MAP issues and develop MAP nominations assigned to their respective subcommittees. The specific duties and administrative responsibilities of each subcommittee are detailed in their respective charters (appendices A–D to this enclosure).

f. MTC Coordinator. The DD J-2T designates an MTC Coordinator from within the directorate to support the MTC ExecSec. The specific responsibilities of the MTC Coordinator are detailed in Enclosure B, “Responsibilities.”

3. Membership

a. MTC Executive Membership. MTC executive members operate at the planner-level and possess voting privileges. This membership tier is composed of military officers at the O-6 grade and civilian leaders at the GS-15 or GG-15 grade, or higher, representing the following organizations:

- (1) Joint Staff J-2T (MTC tri-chair).
- (2) Joint Staff J-3 O/FD (MTC tri-chair).
- (3) Joint Staff J-6 JFID (MTC tri-chair).
- (4) CCMD chiefs of targeting or designated representatives.
- (5) CCMD chiefs of fires or designated representatives.
- (6) OUSW(I&S).
- (7) Service-designated targeting representatives.
- (8) Service-designated fires representatives.

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- (9) United Kingdom Ministry of Defence representative.
- (10) Australian Defence Force representative.
- (11) Canadian National Defence headquarters representative.
- (12) New Zealand Defence Force headquarters representative.

b. MTC Associate Membership. MTC associate members operate at the planner level, but do not possess voting privileges. Their primary role is providing subject matter expertise to inform the prioritization of MTC issues and the development of the MAP. However, the MTC tri-chairs may grant temporary voting privileges to an associate member for a specific MAP issue where their organization's expertise is central to the decision. This membership tier is composed of representatives at the O-6, GS-15, or GG-15 grade, or higher (or the most senior person in the respective office), representing the following organizations:

- (1) Army Multi-domain Targeting Center (AMTC).
- (2) Central Intelligence Agency (CIA).
- (3) DIA.
- (4) Defense Threat Reduction Agency (DTRA).
- (5) Headquarters, Air Combat Command.
- (6) Joint Staff Directorate for Strategy, Plans, and Policy, J-5.
- (7) Joint Staff Directorate for Joint Force Development, J-7, including the Joint Targeting School (JTS).
- (8) Joint Staff Directorate for Force Structure, Resources, and Assessment, J-8.
- (9) Joint Technical Coordinating Group for Munitions Effectiveness (JTCG/ME).
- (10) Joint Warfare Analysis Center (JWAC).
- (11) National Geospatial-Intelligence Agency (NGA).

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(12) National Reconnaissance Office (NRO).

(13) National Security Agency (NSA).

(14) Naval Aviation Warfighting Development Center (NAWDC).

(15) Sub-unified commands.

(16) Representatives of the United States, Canada, and United Kingdom at the Supreme Headquarters Allied Powers Europe (SHAPE).

4. Processes

a. Military Targeting Committee Action Plan

(1) Foundation (the Goals). MTC goals are based on common automation, policy, training, personnel, and operational requirements identified by members as critical to the joint targeting and joint fires communities.

(2) Instrument (the Plan). To advance these goals, the MTC drafts and executes the MAP through its four MTC subcommittees, allowing OPRs to coordinate resources and efforts to address each issue. The MAP:

(a) Outlines specific issues for MTC action over the calendar year.

(b) Provides a cooperative agenda for the Joint Staff, CCMDs, Services, CSAs (reference (d)), the IC, and FVEY partners to analyze and develop solutions for key joint targeting and joint fires issues.

(3) Execution (the Process). The MTC ExecSec leads the MAP process.

(a) Following the approval of issues at the ESC, the MTC ExecSec compiles the formal MAP document, which consists of the introduction, an annual report, and an outline of issues for the coming year.

(b) Joint Staff J-2T staffs the formal MAP document to the MTC tri-chairs for a final review. This step is to validate that the document accurately captures all ESC-approved actions.

(c) Upon completion of the validation, the finalized MAP is presented to the MTC ESC tri-chairs for signature. Prompt review and signature upon receipt ensure the timely publication and implementation of the MAP.

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(4) Implementation (Roles and Responsibilities)

(a) Office of Primary Responsibility. The OPR is an organization responsible for tracking, coordinating, and executing the resolution of a MAP issue. This responsibility includes providing comprehensive status updates and all necessary materials to the designated subcommittee chair during the subcommittee meeting, or more frequently as required. The OPR will work with the subcommittee chair, as detailed in the subcommittee charters (appendices A–D to this enclosure), to elevate concerns through the planner-level MTC and, if necessary, to the MTC ESC for senior-level intervention, resolution, or both. Prior to MAP issue nomination endorsement or approval, the nominating organization must agree to be the designated OPR, as outlined in the nomination format in Enclosure D.

(b) Office of Collateral Responsibility. The OCR is a supporting organization that provides capabilities, resources, or expertise to advance MAP issue resolution efforts.

(c) Meeting Frequency. To maintain momentum, meetings (e.g., subcommittees, MTC, ESC) for each MAP issue will be convened as required IAW the issue's Plan of Action and Milestones (POA&M).

b. Voting Procedures and Governance

(1) Executive Member Voting Authority

(a) Voting Eligibility. Only executive members possess voting privileges within the MTC structure. This includes MTC executive members at the planner level and MTC ESC executive members at the senior-level. The MTC tri-chairs serve as executive members with full voting privileges at their respective organizational levels. MTC associate members and MTC ESC associate members do not have voting privileges except as specified below in paragraph 4.c. of this enclosure, "Associate Member Participation."

(b) Organizational Vote. Each CCMD or organization represents one vote regardless of the number of representatives present. A CCMD or organization with multiple MTC members may not cast more than one vote.

(c) Designated Voter. Each CCMD will designate a voting representative—or default to the ranking targeting official present from that organization—consistent with the MTC's primary mission focus on joint targeting issues.

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(d) Decision Process. All matters requiring formal decision will be decided by a vote of eligible voting members present or participating. The resolution of a deadlocked (tied) vote is governed by the procedures in paragraph 4.f.(3) of this enclosure. Voting requirements may also vary by decision type as outlined in paragraph 4.d., “Decision Categories and Voting Requirements.”

(e) MTC Tri-Chair Authority. The MTC tri-chairs (identified in the MTC Organization section) possess full executive member voting privileges within the general tally and the authority to break ties on deadlocked votes IAW paragraph 4.f.(3).

(2) FVEY Partner Voting Parameters

(a) Scope of Voting Rights. FVEY partner nation executive members (Australia, Canada, New Zealand, and the United Kingdom) possess limited voting privileges restricted exclusively to issues pertaining to subject areas in which the respective nation has direct operational involvement or anticipated participation, as determined by the MTC tri-chairs.

(b) Voting Boundaries. FVEY partner voting is prohibited on matters concerning U.S. internal policies, resource allocation decisions, organizational restructuring, or unilateral U.S. operations.

(c) Vote Count and Advisory. On eligible matters, each FVEY partner nation represents one vote per nation on applicable matters. Regardless of voting eligibility on any specific issue, FVEY partners retain full advisory and consultative privileges on all MTC matters.

(d) Rationale for Boundaries. This framework respects the sovereign status of FVEY partners and acknowledges the existence of parallel coordination mechanisms—e.g., the Quinquartite Targeting Committee (QTC) (reference (x))—where reciprocal participation arrangements govern multinational targeting coordination.

c. Associate Member Participation

(1) Standard Participation. Associate Members are non-voting participants whose primary role is providing subject matter expertise to inform and support the prioritization of MTC issues and the development of the MAP.

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(2) Exceptional Voting Rights. The MTC tri-chairs may initiate an exception to grant voting rights to an associate member on a specific issue. This process is limited to instances where the members' organization has:

- (a) A primary role as an OCR.
- (b) Technical expertise central to the decision.

(3) Procedural Rules for Excepted Votes. When the "Exceptional Voting Rights" process is used, the following rules apply for that specific vote:

- (a) The invited organization's vote counts toward the formal tally.
- (b) The organization represents a single vote as outlined in the "Organizational Vote" rule (paragraph 4.b.(1)(b)).

d. Decision Categories and Voting Requirements

(1) MAP Issue Nominations. Nominations that successfully complete the multi-stage review process outlined in Enclosure D require a formal vote by MTC executive members. Votes are cast by exception, meaning only dissenting votes need to be cast aloud or via written correspondence. Eligible members who do not cast a dissenting vote or an abstention are recorded as voting in the affirmative.

(2) Routine Administrative Matters. May use voting by exception or other streamlined procedures as determined by the MTC tri-chairs. When formal voting is required for such matters, it will be conducted IAW the "Vote Requirement" outlined in paragraph 4.f.(1).

(3) Policy Decisions. Require formal voting and are approved when they receive a simple majority of affirmative votes from MTC executive members present and participating.

e. Voting Mechanisms and Procedures

(1) In-Person Voting. Conducted during MTC sessions with physical attendance by executive members or their designated representatives.

(2) Virtual Meeting Voting. Conducted during virtual MTC sessions with appropriate authentication and verification procedures.

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(3) Written Ballot Processes. May be conducted via e-mail, memo, or formal tasker response when in-person or virtual meetings are not feasible. Written ballots must be signed by the organization's designated MTC executive member (O-6/GS-15 level, or higher or, if the senior person in the respective office is below this rank, at the level of the most senior person). When the designated executive member is unavailable, written ballots may be signed by their formally designated representative with appropriate organizational authority, as coordinated with the MTC ExecSec.

(4) Voting by Exception. Used as determined by the MTC tri-chairs.

(5) Records. All voting will be conducted according to standard MTC meeting procedures and documented for official records. Vote tallies and vote outcome determinations will be recorded in official meeting minutes by the MTC ExecSec.

f. Voting Rules and Quorum

(1) Vote Requirement. A motion is approved when it receives more affirmative than negative votes from the eligible members present and participating. Abstentions are not counted in the vote total.

(2) Quorum. A quorum—which is required to conduct a formal vote—is established when at least one tri-chair and more than 50 percent of the total number of designated MTC executive members from CCMDs and Services are present.

(3) Tied Votes (Deadlocked). In the event of a tied vote, the motion is unresolved (deadlocked). The MTC tri-chairs or MTC ESC tri-chairs, as applicable, will resolve the deadlock by a majority decision (2 out of 3) among themselves. If the tri-chairs cannot reach a majority decision, the motion is tabled and may be reconsidered at a subsequent meeting.

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APPENDIX A TO ENCLOSURE A

JOINT FIRES SUBCOMMITTEE CHARTER

1. Purpose. This charter establishes the MTC's JFS. The JFS serves as the primary MTC subordinate body for the integration of joint fires into the JTC and provides joint fires support to the Joint Staff J-6's JF ESC. The subcommittee's mission is to identify, coordinate, and propose solutions for joint fires issues that arise within the MTC framework and the broader joint Force. The JFS is chaired by representatives appointed by Joint Staff J-2T, Joint Staff J-3 O/FD, and Joint Staff J-6 JFID.

2. Goals

a. Provide joint fires input into the development of the MTC targeting strategy and annual MAP.

b. Coordinate, integrate, and refine the CCMDs' operational roles and responsibilities within the JTC.

c. Identify challenges encountered in planning and engaging targets across functional domains and geographic CCMD boundaries and propose solutions to the MTC and the JF ESC, as appropriate.

d. Facilitate a dialogue between the IC and CCMD JFEs to develop procedures for joint fires that balance IC equities with operational necessity and aggregated risk.

e. Facilitate a dialogue between the CCMDs and Services to collaborate on revisions to joint doctrine.

f. Present best practices and lessons learned for targeting processes, to include Joint Targeting Coordination Boards (JTCBs) and associated working groups, mission planning and approval briefs, civilian casualty allegations, and operational munitions forecast validation.

g. Identify lessons learned and best practices associated with facilitating JTC battle rhythm events and propose changes to update policy.

h. Identify issues with data automation and workflows that obstruct the transfer of target intelligence to and from command and control systems used for joint fires. Collaborate with the TAS to recommend solutions.

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i. Identify common shortfalls with employing fires on targets to achieve lethal and nonlethal effects and recommend solutions to the MTC.

3. Scope and Specific Responsibilities. The JFS will work with the Joint Staff J-3 Joint Fires proponent, Joint Staff J-6 JFID, CCMDs, Services, CSAs, IC, JFEs, sub-unified commands, and targeting production centers to identify joint fires issues related to joint targeting doctrine and policy, and recommend solutions to the MTC and JF ESC.

a. Subcommittee Tri-chairs' Role. The JFS tri-chairs are jointly responsible for the overall leadership and direction of the subcommittee. Their specific responsibilities are to:

(1) Define and scope the subcommittee's involvement in the integration of joint fires into the JTC.

(2) Develop the agenda for subcommittee-level meetings by soliciting topics from the CCMD JFEs and the Services.

(3) Review draft MTC agendas prior to publication to ensure the inclusion of critical joint fires concerns.

(4) Engage with the JF ESC.

(5) Manage assigned MAP issues.

(6) Make formal recommendations to the MTC.

(7) Provide recommendations and status updates to the JF ESC.

b. Subcommittee Member Roles. The subcommittee members, acting as a collective body:

(1) Convene for monthly virtual meetings to address joint targeting concerns and review the status of assigned MAP issues.

(2) Review joint targeting doctrine and policy to identify joint fires equities and coordinate with the TP2S and Joint Staff J-2T Doctrine and Policy Division (J2T-7).

(3) Review joint fires doctrine and policy to identify targeting equities, and coordinate with the TP2S and Joint Staff J-3.

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(4) Identify operational deconfliction issues and propose courses of action.

(5) Report identified shortfalls to the MTC for potential nomination into the MAP.

(6) Advise the MTC tri-chairs and the MTC ExecSec on all significant issues concerning the integration of joint fires within the JTC, and provide formal recommendations as required.

c. The subcommittee will not:

(1) Develop policies or procedures outside the scope of the joint fires impact on joint targeting.

(2) Focus on issues beyond the overlap between joint targeting and joint fires.

(3) Supersede established policy processes.

4. Governance and Process. As a formal subcommittee of the MTC, the JFS holds a singular and integrated role, which necessitates a unique, tri-chaired leadership model and specific responsibilities. The JFS provides direct support to the MTC and its activities, and its efforts will also inform the JF ESC to ensure enterprise-wide alignment. Accordingly, the JFS will adhere to the following procedural and governance requirements, which have been adapted where necessary to reflect its unique structure.

a. Meeting Leadership and Administration

(1) Subcommittee Meeting Management. The co-equal JFS tri-chairs are jointly responsible for leading and facilitating all subcommittee meetings.

(2) Leadership Continuity. Leadership of the JFS is a joint responsibility of the tri-chairs. In the event a tri-chair is unavailable for a meeting, a representative from their respective organization will be designated to serve as an acting tri-chair in their absence, ensuring the integrated perspectives of all three directorates are always maintained. Should all primary tri-chairs be unavailable, their designated representatives will collectively serve as the acting tri-chairs for that session.

(3) Agenda and Materials. The subcommittee is responsible for developing all agendas and presentation materials.

Appendix A
Enclosure A

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(a) For subcommittee-level meetings, the tri-chairs will disseminate the final agenda and materials directly to the subcommittee membership.

(b) For MTC and MTC ESC-level events, the tri-chairs will review the draft MTC agenda prior to its finalization to ensure the inclusion of critical joint fires concerns. All final materials for these events must be submitted to the MTC Coordinator, who acts as the primary recipient on behalf of the MTC ExecSec for consolidation, review, and formal dissemination.

b. Coordination with MTC Executive Secretariat. To ensure alignment with the broader MTC enterprise, the tri-chairs will:

(1) Conduct Synchronization Meetings. Meet regularly with the MTC ExecSec to synchronize efforts, review progress on MAP issues, and prepare for upcoming MTC and MTC ESC events.

(2) Adhere to Procedural Guidance. Follow all procedural, administrative, and formatting requirements provided by the MTC ExecSec, particularly for official documents and presentations.

c. Roles and Responsibilities within the Subcommittee

(1) Subcommittee Tri-chairs. Act as the central, integrated point of JFS leadership and accountability. In this combined role, the three tri-chairs will:

(a) Define and scope the subcommittee's involvement in the integration of joint fires into the JTC.

(b) Consolidate all inputs from subcommittee members and OPRs for formal presentation.

(c) Serve as the official rapporteur for all assigned MAP issues, responsible for providing a comprehensive subcommittee report during MTC meetings and providing status updates to the MTC ESC as required.

(d) Formally report to the MTC ExecSec and the MTC any OPR that fails to meet its reporting requirements.

(2) Subcommittee Members. All members are expected to actively participate in all subcommittee meetings and initiatives. Responsibilities include providing subject matter expertise and reviewing materials in support of the subcommittee's assigned MAP issues. Additionally, members will:

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(a) Address and recommend solutions for joint fires and joint targeting issues identified by their component.

(b) Identify requirements, resolve issues, and provide substantive input on the future integration of the joint fires and targeting communities.

(c) Identify and recommend abolishing or redirecting unnecessary or duplicative joint fires and joint targeting community efforts and products.

(d) Keep their respective chains of command informed of ongoing subcommittee progress and action items.

(3) MAP Issue OPR and OCR. When an organization is designated as an OPR or OCR for a MAP issue, that organization is formally tasked with the proactive management and reporting of that issue. The designated organization will appoint a POC to represent it to the subcommittee. These responsibilities include:

(a) Recurring Status Updates. The designated POC for each OPR must provide comprehensive status updates to the subcommittee tri-chairs on a recurring monthly basis, or more frequently if required. This includes updating POA&M slides, reporting progress against milestones, and identifying any new risks or roadblocks. The POC for each OCR is responsible for providing similar updates to the OPR's POC and the tri-chairs upon request.

(b) Accountability for Content. The OPR organization is solely responsible for the accuracy and completeness of all information pertaining to their assigned MAP issue. Failure by an OPR's POC to provide required updates does not transfer the responsibility of content creation to the subcommittee tri-chairs.

d. Support to Senior Staff In-Progress Reviews. To ensure all briefing materials are fully vetted and ready for senior-leader review at the MTC and MTC ESC events, the subcommittee tri-chairs must participate in a formal in-progress review (IPR) process, as planned by the MTC ExecSec. The IPR provides the DJ-2, DJ-3, and DJ-6 an opportunity to become familiar with the MAP issues, ask questions, and provide direction ahead of the formal committee meeting. The subcommittee's responsibilities in this process are to:

(1) Meet Submission Deadlines. Submit a mature, complete, and review-ready read-ahead package to the MTC Coordinator, acting on behalf of the MTC ExecSec, not later than (NLT) the established deadline.

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(2) Incorporate Directed Revisions. Following the IPR, the subcommittee tri-chairs are responsible for overseeing the incorporation of all guidance from the directors. The final package must be adjudicated with the MTC ExecSec before official dissemination.

e. Adherence to Official Timelines. The responsibility for meeting official MTC deadlines is a shared function that flows from the OPR, through the subcommittee tri-chairs, to the MTC Coordinator and MTC ExecSec.

(1) OPR Delivery to Tri-chairs. The OPR for each MAP issue is accountable for delivering final, presentation-ready materials to the subcommittee tri-chairs NLT the internal suspense dates set by the tri-chairs.

(2) Subcommittee Delivery to Coordinator. The subcommittee tri-chairs are accountable for consolidating all received materials into a final package and delivering it to the MTC Coordinator. This submission must be early enough to allow for the Coordinator's review and a consolidated read-ahead package submission to the MTC ExecSec.

(3) Subcommittee Suspense. To preserve the submission timeline, the consolidated package will be submitted by the deadline. Any required materials not received from an OPR by that time will be marked as "Not Provided by OPR" within the final read-ahead package. This ensures the timeline for all other issues is not impacted and provides clear visibility to MTC leadership on the status of all submissions.

(4) Submission Deadlines. The tri-chairs are responsible for ensuring the MTC Coordinator receives the consolidated package according to the following schedule, which allows for subsequent review and final dissemination by the MTC ExecSec:

- (a) For a subcommittee meeting, NLT 5 calendar days prior to the event.
- (b) For an MTC meeting, NLT 10 calendar days prior to the event.
- (c) For an MTC ESC meeting, NLT 10 calendar days prior to the event.

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APPENDIX B TO ENCLOSURE A

TARGET INTELLIGENCE PRODUCTION SUBCOMMITTEE CHARTER

1. Purpose. This charter establishes the MTC's TIPS. The TIPS serves as the primary MTC subordinate body responsible for identifying, coordinating, and proposing solutions for joint targeting intelligence production. In this role, it will mitigate target intelligence production shortfalls and increase contingency readiness by facilitating optimization of global JTI capacity.

2. Goals

a. Review and coordinate assignment and completion of target intelligence production requirements.

b. Optimize global target intelligence production capacity.

c. Provide measures to justify and scope target intelligence production resources.

d. Provide the MTC with visibility of the state of global JTI capability and capacity.

3. Scope and Specific Responsibilities. The TIPS will work with CCMDs, Services, CSAs, IC, sub-unified commands, and targeting production centers to coordinate campaign and contingency target intelligence production.

a. Subcommittee Chair Role. The subcommittee chair performs duties derived from two distinct capacities. As the Joint Staff's senior civilian for operations and plans, the chair is responsible for all joint targeting operational and planning functions pertaining to the MTC enterprise. This is complemented by the chair's role in executing specific DIEM-JTI responsibilities. The DD J-2T, executing the delegated DIEM-JTI responsibilities, uses the TIPS chair as the primary instrument to execute the enterprise mandate for developing common targeting methodologies, with a specific focus on target intelligence production standards and assessment processes. Specific responsibilities of the chair include:

(1) Coordinating federated target intelligence production (crisis production will be handled via existing Joint Staff procedures).

(2) Serving as the lead subject matter expert for target intelligence production and, in this capacity, driving the implementation of the approved

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strategy and vision for joint target production as appropriate.

(3) Maintaining situational awareness in support of joint targeting under the Strategic Defense Intelligence Analysis and Production Program, in collaboration with DIA and NGA.

(4) Advising the TP2S and Joint Staff J2T-7 on all matters concerning target intelligence production and its impact on joint targeting policy.

(5) Reviewing implementation of target intelligence standards and recommend policy changes.

(6) Convening, as needed, virtual meetings to address joint targeting concerns, status of assigned MAP issue(s), and satisfaction of TIPS goals.

b. Subcommittee Member Roles. The subcommittee members, acting as a collective body, perform the following functions:

(1) Recommend to the MTC the allocation and prioritization of federated target intelligence production.

(2) Participate in relevant working groups to provide subject matter expertise and advice on JTI target intelligence production.

(3) Report to the MTC on target production capability shortfalls for nomination into the MAP.

(4) Support subcommittee efforts by assisting on target intelligence production concerns and contributing to the completion of assigned MAP items.

c. The subcommittee will not:

(1) Replace the intelligence planning process outlined in reference (m), including target federation during crisis or contingency.

(2) Task formal target intelligence production requirements.

(3) Supersede established policy processes.

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4. Governance and Process. As a formal subcommittee of the MTC, the TIPS will adhere to the following procedural and governance requirements:

a. Meeting Leadership and Administration

(1) Subcommittee Meeting Management. The subcommittee chair is responsible for leading and facilitating all subcommittee meetings.

(2) Leadership Continuity. In the event the subcommittee chair is unavailable, they will ensure leadership responsibilities are delegated to a designated vice chair or a senior member to maintain continuity during the chair's absence.

(3) Agenda and Materials. The subcommittee is responsible for developing all agendas and presentation materials.

(a) For subcommittee-level meetings, the chair is responsible for disseminating these materials directly to the subcommittee membership.

(b) For MTC and MTC ESC-level events, all final materials must be submitted to the MTC Coordinator, who acts as the primary recipient on behalf of the MTC ExecSec for consolidation, review, and formal dissemination.

b. Coordination with MTC Executive Secretariat. To ensure alignment with the broader MTC enterprise, the subcommittee chair will:

(1) Conduct Synchronization Meetings. Meet regularly with the MTC ExecSec to synchronize efforts, review progress on MAP issues, and prepare for upcoming MTC and MTC ESC events.

(2) Adhere to Procedural Guidance. Follow all procedural, administrative, and formatting requirements provided by the MTC ExecSec, particularly for official documents and presentations.

c. Roles and Responsibilities within the Subcommittee

(1) The Subcommittee Chair. Acts as the central point of integration and accountability for the subcommittee. In this role, the chair will:

(a) Consolidate all inputs from subcommittee members, OPRs, and OCRs for formal presentation.

(b) Serve as the official rapporteur for all assigned MAP issues,

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providing a comprehensive subcommittee report during MTC meetings and status updates to the MTC ESC as required.

(c) Formally report any OPR or OCR that fails to meet its reporting requirements to the MTC ExecSec and the MTC as outlined in paragraph 4.c.(3).

(2) Subcommittee Members. All members are expected to actively participate in meetings and initiatives. Responsibilities include providing subject matter expertise, reviewing materials, and supporting the development of solutions for MAP issues.

(3) MAP Issue OPR and OCR. An organization designated as an OPR or OCR for a MAP issue is formally tasked with the proactive management and reporting of that issue. The designated organization will appoint a POC to represent it to the subcommittee. These responsibilities include:

(a) Recurring Status Updates. The designated POC for each OPR must provide comprehensive status updates to the subcommittee chair on a recurring monthly basis, or more frequently if required. This includes updating POA&M slides, reporting progress against milestones, and identifying any new risks or roadblocks. The POC for each OCR is responsible for providing similar updates to the OPR's POC and the chair upon request.

(b) Accountability for Content. The OPR organization is solely responsible for the accuracy and completeness of all information pertaining to their assigned MAP issue. An OPR POC's failure to provide required updates does not transfer the responsibility of content creation to the subcommittee chair.

d. Support to Senior Staff In-Progress Reviews. To ensure all briefing materials are fully vetted and ready for senior leader review at the MTC and MTC ESC events, the subcommittee chair must participate in a formal IPR process planned by the MTC ExecSec. The IPR provides the DJ-2, DJ-3, and DJ-6 an opportunity to become familiar with the MAP issues, ask questions, and provide direction ahead of the formal committee meeting. The subcommittee's responsibilities in this process are to:

(1) Meet Submission Deadlines. Submit a mature, complete, and review-ready read-ahead package to the MTC Coordinator, acting on behalf of the MTC ExecSec, NLT the established deadline.

(2) Incorporate Directed Revisions. Following the IPR, the subcommittee chair is responsible for overseeing the incorporation of all guidance from the

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directors. The final package must be adjudicated with the MTC ExecSec before official dissemination.

e. Adherence to Official Timelines. The responsibility for meeting official MTC deadlines is a shared function that flows from the OPR, through the subcommittee chair, to the MTC Coordinator and MTC ExecSec.

(1) OPR Delivery to Chair. The OPR for each MAP issue is accountable for delivering final, presentation-ready materials to the subcommittee chair NLT the internal suspense dates set by the chair.

(2) Subcommittee Delivery to Coordinator. The subcommittee chair is accountable for consolidating all received materials into a final package and delivering it to the MTC Coordinator. This submission must be early enough to allow for the MTC Coordinator's review and a consolidated read-ahead package submission to the MTC ExecSec.

(3) Subcommittee Suspense. To preserve the submission timeline, the consolidated package will be submitted by the deadline. Any required materials not received from an OPR by that time will be marked as "Not Provided by OPR" within the final read-ahead package. This ensures the timeline for all other issues is not impacted and provides clear visibility to MTC leadership on the status of all submissions.

(4) Submission Deadlines. The chair is responsible for ensuring the MTC Coordinator receives the consolidated package according to the following schedule, which allows for subsequent review and final dissemination by the MTC ExecSec:

- (a) For a subcommittee meeting, NLT 5 calendar days prior to the event.
- (b) For an MTC meeting, NLT 10 calendar days prior to the event.
- (c) For an MTC ESC meeting, NLT 10 calendar days prior to the event.

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APPENDIX C TO ENCLOSURE A

TRAINING, POLICY, AND PERSONNEL SUBCOMMITTEE CHARTER

1. Purpose. This charter establishes the MTC's TP2S. The TP2S serves as the primary MTC subordinate body responsible for establishing joint targeting training standards, identifying training and personnel gaps, and determining and proposing necessary enterprise-wide policies to accomplish intelligence support to targeting. In fulfillment of the MTC's enterprise management responsibilities for the training and equipping of JTI capabilities, and to ensure unity of effort, all MTC members and subordinate bodies will coordinate with the TP2S on all initiatives, policies, and systems development that affect joint targeting training.

2. Goals

a. Identify, develop, and coordinate solutions for joint targeting training and personnel issues.

b. Update the MTC on the state of joint targeting training and personnel across the joint targeting community.

c. Maintain the common task list (CTL) for joint targeting skill areas and advise respective course developers on updates to the list that impact their training.

d. Identify, develop, update, and coordinate policy and doctrine on joint targeting.

e. In coordination with the TAS, review and provide guidance on training plans for new targeting automation and systems to ensure they align with established joint targeting training standards.

3. Scope and Specific Responsibilities. The TP2S will work with CCMDs, Services, CSAs, IC, sub-unified commands, and targeting production centers to establish joint targeting training standards, identify training and personnel gaps, recommend solutions, and ensure joint targeting policy and doctrine does not hinder joint targeting.

a. Subcommittee Chair Role. The subcommittee chair performs duties derived from two distinct capacities. As the Joint Staff's senior civilian for doctrine and policy, the chair is responsible for all joint targeting policy and doctrine functions. This is complemented by the chair's role in executing

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specific DIEM-JTI responsibilities. The DD J-2T, holding the delegated DIEM-JTI authority, uses the TP2S chair as the primary instrument to execute the enterprise mandate for developing common targeting methodologies, with a focus on training standards, personnel qualifications, and supporting doctrine and policy. Specific responsibilities of the chair include:

(1) Coordinating JTI training standards and requirements across the enterprise.

(2) Exercising oversight of JTS curriculum development and accreditation standards to ensure alignment with joint force requirements.

(3) Collaborating with Joint Staff J-7, DIA, and NGA to review JTS, ADI, and National Geospatial-Intelligence College's core curriculum on joint targeting, providing authoritative guidance to ensure compliance with enterprise-wide training standards.

(4) Validating joint targeting course curricula across the enterprise by ensuring learning objectives are explicitly linked to approved tasks in the Universal Joint Task List.

(5) Managing the CTL for all joint targeting skill areas.

(6) Making formal recommendations to the DIA-led General Intelligence Training Council.

(7) Keeping the MTC and the DD J-2T apprised of all targeting-related doctrine and policy matters, and providing recommendations as required.

b. Subcommittee Member Roles. The subcommittee members, acting as a collective body, perform the following functions:

(1) Convene for monthly virtual meetings to address joint targeting concerns and review the status of assigned MAP issues.

(2) Identify, develop, update, and coordinate joint targeting policy and doctrine, and recommend solutions.

(3) Analyze and document joint manning document shortfalls.

(4) Report identified capability shortfalls to the MTC for potential nomination into the MAP.

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c. The subcommittee will not:

(1) Develop training curriculum (although it may coordinate, when requested, for community-wide input and review of curriculum developed by MTC members).

(2) Task targeting training to any MTC member.

(3) Direct personnel moves related to targeting.

(4) Supersede established policy processes.

4. Governance and Process. As a formal subcommittee of the MTC, the TP2S will adhere to the following procedural and governance requirements:

a. Meeting Leadership and Administration

(1) Subcommittee Meeting Management. The subcommittee chair is responsible for leading and facilitating all subcommittee meetings.

(2) Leadership Continuity. In the event the subcommittee chair is unavailable, the chair will ensure leadership responsibilities are delegated to a designated vice chair or a senior member to maintain continuity during the chair's absence.

(3) Agenda and Materials. The subcommittee is responsible for developing all agendas and presentation materials.

(a) For subcommittee-level meetings, the chair is responsible for disseminating these materials directly to the subcommittee membership.

(b) For MTC and MTC ESC-level events, all final materials must be submitted to the MTC Coordinator, who acts as the primary recipient on behalf of the MTC ExecSec for consolidation, review, and formal dissemination.

b. Coordination with MTC Executive Secretariat. To ensure alignment with the broader MTC enterprise, the subcommittee chair will:

(1) Conduct Synchronization Meetings. Meet regularly with the MTC ExecSec to synchronize efforts, review progress on MAP issues, and prepare for upcoming MTC and MTC ESC events.

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(2) Adhere to Procedural Guidance. Follow all MTC ExecSec procedural, administrative, and formatting requirements, particularly for official documents and presentations.

c. Roles and Responsibilities within the Subcommittee

(1) The Subcommittee Chair. Acts as the central point of integration and accountability for the subcommittee. In this role, the chair will:

(a) Consolidate all inputs from subcommittee members, OPRs, and OCRs for formal presentation.

(b) Serve as the official rapporteur for all assigned MAP issues, responsible for providing a comprehensive subcommittee report during MTC meetings and providing status updates to the MTC ESC as required.

(c) Formally report to the MTC ExecSec and the MTC any OPR or OCR that fails to meet its reporting requirements as outlined in paragraph 4.c.(3).

(2) Subcommittee Members. All members are expected to actively participate in meetings and initiatives. Responsibilities include providing subject matter expertise, reviewing materials, and supporting the development of solutions for MAP issues.

(3) MAP Issue OPR and OCR. When an organization is designated as an OPR or OCR for a MAP issue, that organization is formally tasked with the proactive management and reporting of that issue. The designated organization will appoint a POC to represent it to the subcommittee. These responsibilities include:

(a) Recurring Status Updates. The designated POC for each OPR must provide comprehensive status updates to the subcommittee chair on a recurring monthly basis, or more frequently if required. This includes, at a minimum, updating POA&M slides, reporting progress against milestones, and identifying any new risks or roadblocks. The POC for each OCR is responsible for providing similar updates to the OPR's POC and the chair upon request.

(b) Accountability for Content. The OPR organization is solely responsible for the accuracy and completeness of all information pertaining to their assigned MAP issue. Failure by an OPR's POC to provide required updates does not transfer the responsibility of content creation to the subcommittee chair.

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d. Support to Senior Staff In-Progress Reviews. To ensure all briefing materials are fully vetted and ready for senior leader review at the MTC and MTC ESC events, the subcommittee chair must participate in a formal IPR process, as planned by the MTC ExecSec. The IPR provides the DJ-2, DJ-3, and DJ-6 an opportunity to become familiar with the MAP issues, ask questions, and provide direction ahead of the formal committee meeting. The subcommittee's responsibilities in this process are to:

(1) Meet Submission Deadlines. Submit a mature, complete, and review-ready read-ahead package to the MTC Coordinator, acting on behalf of the MTC ExecSec, NLT the established deadline.

(2) Incorporate Directed Revisions. Following the IPR, the subcommittee chair is responsible for overseeing the incorporation of all guidance from the directors. The final package must be adjudicated with the MTC ExecSec before official dissemination.

e. Adherence to Official Timelines. The responsibility for meeting official MTC deadlines is a shared function that flows from the OPR, through the subcommittee chair, to the MTC Coordinator and MTC ExecSec.

(1) OPR Delivery to Chair. The OPR for each MAP issue is accountable for delivering final, presentation-ready materials to the subcommittee chair NLT the internal suspense dates set by the chair.

(2) Subcommittee Delivery to Coordinator. The subcommittee chair is accountable for consolidating all received materials into a final package and delivering it to the MTC Coordinator. This submission must be early enough to allow for the MTC Coordinator's review and a consolidated read-ahead package submission to the MTC ExecSec.

(3) Subcommittee Suspense. To preserve the submission timeline, the consolidated package will be submitted by the deadline. Any required materials not received from an OPR by that time will be marked as "Not Provided by OPR" within the final read-ahead package. This ensures the timeline for all other issues is not impacted and provides clear visibility to MTC leadership on the status of all submissions.

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(4) Submission Deadlines. The chair is responsible for ensuring the MTC Coordinator receives the consolidated package according to the following schedule, which allows for subsequent review and final dissemination by the MTC ExecSec:

- (a) For a subcommittee meeting, NLT 5 calendar days prior to the event.
- (b) For an MTC meeting, NLT 10 calendar days prior to the event.
- (c) For an MTC ESC meeting, NLT 10 calendar days prior to the event.

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APPENDIX D TO ENCLOSURE A

TARGETING AUTOMATION SUBCOMMITTEE CHARTER

1. Purpose. This charter establishes the MTC's TAS. The TAS serves as the primary MTC subordinate body for JTI automation issues. In this role, it coordinates JTI automation priorities and projects on behalf of the MTC and the DD J-2T. Furthermore, the TAS is responsible for updating the MTC on joint targeting automation issues identified in the Joint Targeting Automation Forum and recommending solutions.

2. Goals

a. Monitor the development and fielding of target intelligence and targeting-adjacent automation systems, as well as the interoperability between intelligence and fires or collection management systems in executing the JTC.

b. Execute responsibilities pursuant to the Joint Targeting Automation Requirement (JTAR) Sub-Working Group (SWG) (reference (z)), via regular subcommittee meetings of the JTI Modernization (JTIM) Requirements Working Group, which incorporates CCMDs and components, Service Intelligence Centers, CSAs, and FVEY partners in the review and validation of requirements for JTI applications and data dependencies.

c. Make JTI automation or related system recommendations to the JTAR SWG, a subordinate body to the Intelligence Support to Command and Control Working Group (reference (q)).

d. Coordinate with the Joint Fires Support ESC and Combatant Command Intelligence Information Technology Requirements Oversight Board.

3. Scope and Specific Responsibilities. The TAS will work with CCMDs, components, Services, CSAs, the broader DIE, sub-unified commands, targeting production centers, and program offices to identify and develop solutions for joint targeting automation issues.

a. Subcommittee Chair Role. The subcommittee chair performs duties derived from their dual capacities. As the Joint Staff's senior civilian for targeting automation, the chair is responsible for all joint targeting automation policy and integration functions pertaining to the MTC enterprise. This is complemented by their role in executing specific DIEM-JTI responsibilities. The DD J-2T, holding the delegated DIEM-JTI authority, uses the TAS chair as the primary instrument to execute the enterprise mandate for assisting the Director,

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DIA in leading the DIE in the development of common targeting tools, with a specific focus on automation standards and system requirements. Specific responsibilities of the chair include:

- (1) Serving as the primary subject matter expert and lead for all MTC issues related to targeting automation.
- (2) Advising Joint Staff J2T-7 on automation issues that impact joint targeting policy and doctrine.
- (3) Acting as the principal liaison to the QTC and other relevant forums on all targeting automation matters to ensure enterprise-wide alignment.
- (4) Reviewing and validating targeting automation requirements originating from across the JTI enterprise.
- (5) Providing subject matter expertise to OUSW(I&S) to assist with joint targeting automation requirements management.
- (6) Chairing technical exchange meetings (TEMs) to address shortfalls in aspects of the automation support to the JTC.
- (7) Convening additional meetings and working groups for specialty topics (e.g., artificial intelligence) on a routine or ad-hoc basis.
- (8) Providing input on target automation equities to various operational planning teams, Joint Urgent Operational Need, or Joint Emergent Operational Need, or in the development of a Capability Needs Statement.
- (9) Advising OUSW(I&S) and other relevant parties on resource allocation for target automation equities.
- (10) Apprising the DD J-2T of all target automation matters and providing recommendations as required.
- (11) Implementing the strategy and vision for joint targeting automation, as appropriate.

b. Subcommittee Member Roles. The subcommittee members, acting as a collective body, perform the following functions:

- (1) Actively participate in all working groups and TEMs to provide expertise on joint targeting automation and assigned MAP issues.

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(2) Submit formal requirements to improve JTI applications and their associated databases.

(3) Advise on necessary improvements to the JTIM requirements repository to ensure it remains adequate for mission needs.

(4) Participate in all relevant risk reduction and testing events to help ensure JTI system interoperability.

(5) Provide functional support to acquisition and development processes for new and existing targeting programs.

(6) Make formal recommendations to the JTAR SWG and report identified capability shortfalls to the MTC for potential nomination into the MAP.

c. The subcommittee will not:

(1) Direct resources for automation development.

(2) Supersede established policy processes.

4. Governance and Process. As a formal subcommittee of the MTC, TAS will adhere to the following procedural and governance requirements:

a. Meeting Leadership and Administration

(1) Subcommittee Meeting Management. The subcommittee chair is responsible for leading and facilitating all subcommittee meetings.

(2) Leadership Continuity. In the event the subcommittee chair is unavailable, they will ensure leadership responsibilities are delegated to a designated vice chair or a senior member to maintain continuity during the chair's absence.

(3) Agenda and Materials. The subcommittee is responsible for developing all agendas and presentation materials.

(a) For subcommittee-level meetings, the chair is responsible for disseminating these materials directly to the subcommittee membership.

(b) For MTC and MTC ESC-level events, all final materials must be submitted to the MTC Coordinator, who acts as the primary recipient on behalf of the MTC ExecSec for consolidation, review, and formal dissemination.

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b. Coordination with MTC Executive Secretariat. To ensure alignment with the broader MTC enterprise, the subcommittee chair will:

(1) Conduct Synchronization Meetings. Meet regularly with the MTC ExecSec to synchronize efforts, review progress on MAP issues, and prepare for upcoming MTC and MTC ESC events.

(2) Adhere to Procedural Guidance. Follow all MTC ExecSec procedural, administrative, and formatting requirements, particularly for official documents and presentations.

c. Roles and Responsibilities within the Subcommittee

(1) The Subcommittee Chair. Acts as the central point of integration and accountability for the subcommittee. In this role, the chair will:

(a) Consolidate all inputs from subcommittee members, OPRs, and OCRs for formal presentation.

(b) Serve as the official rapporteur for all assigned MAP issues, responsible for providing a comprehensive subcommittee report during MTC meetings and providing status updates to the MTC ESC as required.

(c) Formally report to the MTC ExecSec and the MTC any OPR or OCR that fails to meet its reporting requirements as outlined in paragraph 4.c.(3).

(2) Subcommittee Members. All members are expected to actively participate in meetings and initiatives. Responsibilities include providing subject matter expertise, reviewing materials, and supporting the development of solutions for MAP issues.

(3) MAP Issue OPR and OCR. When an organization is designated as an OPR or OCR for a MAP issue, that organization is formally tasked with the proactive management and reporting of that issue. The designated organization will appoint a POC to represent it to the subcommittee. These responsibilities include:

(a) Recurring Status Updates. The designated POC for each OPR must provide comprehensive status updates to the subcommittee chair on a recurring monthly basis, or more frequently if required. This includes, at a minimum, updating POA&M slides, reporting progress against milestones, and identifying any new risks or roadblocks. The POC for each OCR is responsible for providing similar updates to the OPR's POC and the chair upon request.

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(b) Accountability for Content. The OPR organization is solely responsible for the accuracy and completeness of all information pertaining to its assigned MAP issue. An OPR POC's failure to provide required updates does not transfer the responsibility of content creation to the subcommittee chair.

d. Support to Senior Staff In-Progress Reviews. To ensure all briefing materials are fully vetted and ready for senior leader review at the MTC and MTC ESC events, the subcommittee chair must participate in a formal IPR process, as planned by the MTC ExecSec. The IPR provides the DJ-2, DJ-3, and DJ-6 an opportunity to become familiar with the MAP issues, ask questions, and provide direction ahead of the formal committee meeting. The subcommittee's responsibilities in this process are to:

(1) Meet Submission Deadlines. Submit a mature, complete, and review-ready read-ahead package to the MTC Coordinator, acting on behalf of the MTC ExecSec, NLT the established deadline.

(2) Incorporate Directed Revisions. Following the IPR, the subcommittee chair is responsible for overseeing the incorporation of all guidance from the directors. The final package must be adjudicated with the MTC ExecSec before official dissemination.

e. Adherence to Official Timelines. The responsibility for meeting official MTC deadlines is a shared function that flows from the OPR, through the subcommittee chair, to the MTC Coordinator and MTC ExecSec.

(1) OPR Delivery to Chair. The OPR for each MAP issue is accountable for delivering final, presentation-ready materials to the subcommittee chair NLT the internal suspense dates set by the chair.

(2) Subcommittee Delivery to Coordinator. The subcommittee chair is accountable for consolidating all received materials into a final package and delivering it to the MTC Coordinator. This submission must be early enough to allow for the MTC Coordinator's review and a consolidated read-ahead package submission to the MTC ExecSec.

(3) Subcommittee Suspense. To preserve the submission timeline, the consolidated package will be submitted by the deadline. Any required materials not received from an OPR by that time will be marked as "Not Provided by OPR" within the final read-ahead package. This ensures the timeline for all other issues is not impacted and provides clear visibility to MTC leadership on the status of all submissions.

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(4) Submission Deadlines. The chair is responsible for ensuring the MTC Coordinator receives the consolidated package according to the following schedule, which allows for subsequent review and final dissemination by the MTC ExecSec:

- (a) For a subcommittee meeting, NLT 5 calendar days prior to the event.
- (b) For an MTC meeting, NLT 10 calendar days prior to the event.
- (c) For an MTC ESC meeting, NLT 10 calendar days prior to the event.

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ENCLOSURE B

RESPONSIBILITIES

1. MTC Membership Responsibilities

a. MTC Tri-chairs

(1) Ensure MTC activities focus exclusively on joint targeting and related joint fires matters by addressing:

(a) Target-related intelligence collection, exploitation, analysis, and production.

(b) Targeting planning, programmatic, and managerial issues.

(c) Targeting databases and product standards.

(d) Targeting-related training.

(e) Systems supporting joint targeting and joint fires.

(f) Joint targeting policy, doctrine, and tactics, techniques, and procedures (TTP).

(g) Capabilities-related issues.

(2) Conduct MTC meetings biannually at the planner-level. Unless infeasible due to extraordinary circumstances, one meeting will be held in-person and the other virtually. Additional MTCs may be scheduled as necessary. All MTC executive and associate members will be invited to both meetings.

(3) Conduct one annual MTC ESC session, and more as needed. At a minimum, one of these sessions will be held in a hybrid format that supports both in-person and virtual attendance, with all other sessions conducted virtually. The MTC ESC is restricted to the MTC ESC executive membership and MTC ESC associate membership, supported by the planner-level MTC tri-chairs and the MTC ExecSec. Attendance by MTC executive members, MTC associate members, or other subject matter experts is by invitation only, as authorized by the MTC ESC tri-chairs, the MTC tri-chairs, or the MTC ExecSec.

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(4) Ensure that a quorum exists (greater than 50 percent of MTC executive members present) prior to MTC voting.

(5) Lead the annual update of the MAP, ensuring all issues achieve the following:

(a) Establish unity of purpose, position, and effort within the DoW and, when appropriate, with FVEY partner nations on military targeting issues.

(b) Enhance the quality and responsiveness of joint targeting, joint fires, and target intelligence support to war planning and warfighting across the spectrum of conflict, to include defining targeting and target intelligence requirements.

(c) Advance the application of technology and prioritize resources or capabilities to satisfy joint targeting requirements.

(d) Enable fulfillment of any targeting support to military operations requirements documented in strategic guidance (e.g., the *National Military Strategy* (NMS)).

(e) Provide senior leadership with a coordination structure that prioritizes targeting and target intelligence issues and actively pursues solutions.

(6) Present the draft MAP for endorsement during the annual in-person MTC meeting. Endorsement is determined by a formal vote of the participating MTC executive members.

(7) Elevate the MTC-endorsed MAP to the MTC ESC for review and disposition.

b. MTC Executive Secretariat

(1) Plan, organize, and support execution of MTC meetings.

(2) Develop the MAP.

(a) Manage the annual solicitation and submission process for all MAP issue nominations, which must be completed prior to the biannual MTC meetings IAW Enclosure D.

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(b) Review MAP issue nominations and subcommittee recommendations to determine if issues merit consideration at the MTC.

(c) Serve as the final gatekeeper for executive-level consideration of MAP nominations.

(d) Conduct further assessment of nominations forwarded by subcommittee chairs following subcommittee review and recommendation development.

(e) Determine which nominations are deemed appropriate for presentation to MTC executive members during MTC sessions for voting.

(f) Return nominations requiring additional development or clarification before MTC consideration.

(g) Prepare draft MAP slides following the conclusion of the annual in-person planner-level MTC, incorporating MTC-endorsed recommendations for new nominations, issue continuation, monitor status transitions, and closures for elevation to the MTC ESC for senior leadership's final vote and approval.

(h) Identify and confirm appropriate OPRs for each MAP issue.

(i) Provide the final draft MAP slides to the MTC membership, allowing sufficient time for members to review prior to the MTC ESC meeting.

(j) Present MTC-endorsed nominations to the MTC ESC executive members for senior leadership approval and formal acceptance into the MAP with assigned tracking and reporting requirements.

(k) Coordinate the finalized annual MAP signature by the MTC ESC tri-chairs (the DJ-2, DJ-3, and DJ-6) following MTC ESC approval. Ensure tri-chairs sign and return the MAP NLT 30 calendar days after submission for signature to enable timely publication or dissemination and implementation. The MTC ExecSec may issue formal taskers through established Joint Staff channels to expedite signature processes when timeline compliance is at risk.

(3) Execute the MAP

(a) Track and maintain the status of MAP issues and actions based on updates from OPRs and subcommittee chairs.

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(b) Brief the status of the MAP at each MTC meeting.

(c) Recommend to the MTC tri-chairs MAP issues that should be closed or moved to “monitor only” status, resulting in removal from the active MAP while maintaining oversight through periodic status reviews.

(4) Subcommittee Coordination and Oversight

(a) Ensure MTC subcommittee chairs vet and socialize MAP nominations through their subcommittee prior to accepting nominations briefed at the MTC.

(b) Maintain a master calendar of dates and topics for all subcommittee meetings, and coordinate with MAP OPRs to deconflict with other meetings.

(c) Direct subcommittee chairs to inform MTC members of all planned subcommittee meetings and facilitate appropriate representation.

(5) Communication and Coordination

(a) When appropriate, invite non-members to participate in the MTC.

(b) Prepare correspondence on issues, requirements, and recommendations to appropriate decision-making authorities, forums, staffs, or agencies.

(c) Serve as POC for other targeting-associated efforts and organizations.

(d) Disseminate senior leadership decisions on all nominated issues to the originating organizations, ensuring the communication includes any specific guidance for required revisions or next steps.

(6) Executive Steering Committee Support

(a) Update the MTC ESC as required.

(b) Support the planning, organization, and execution of the annual MTC ESC meeting, which serves as the culmination of subcommittee and MTC meetings.

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c. MTC Coordinator

(1) Meeting and Event Management

(a) Plan and coordinate all MTC and MTC ESC meetings, both virtual and in-person. This includes scheduling, reserving venues, and supporting the planning of all meetings for both committees.

(b) Provide all administrative and logistical support, including sending invitations, tracking registration, and distributing meeting details.

(2) Information and Records Management

(a) Draft, coordinate, and distribute all MTC-related announcements and updates via e-mail and other appropriate means.

(b) Maintain and update all MTC distribution lists.

(c) Prepare, produce, and publish MTC materials, including read-ahead books for MTC ESC and MTC-level preparation, and all post-meeting read-out materials (e.g., SIPRNET MTC SharePoint, Joint Worldwide Intelligence Communications System MTC iSpace and Q-Space MTC/QTC page, Stone Ghost).

(d) Serve as the POC for the official submission and archival of MTC slides, MAP nominations, and MAP drafts.

(3) FVEY Partner Coordination

(a) Engage with FVEY partners to facilitate their participation in all ESC and MTC ESC meetings.

(b) Coordinate with the QTC FVEY chair and FVEY MTC members as needed.

(c) Coordinate and manage all foreign visit requests from FVEY partners to ensure timely international participation in MTC activities, including coordinating with Joint Staff and DIA security offices.

(4) Liaison and Technical Support. Conduct a cursory technical and classification review of MTC presentations and documents, providing feedback to subcommittee chairs and OPRs as warranted.

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d. MTC Executive Members

- (1) Address and recommend solutions to joint targeting, target intelligence, and joint fires issues identified by their component(s).
- (2) Identify requirements, resolve issues, and provide input to the future direction of the joint targeting community.
- (3) Establish or disestablish targeting-related technical advisory groups, conferences, meetings, and committees, as required.
- (4) Inform their respective chain-of-command and senior leadership of ongoing MAP issue(s).
- (5) Identify and make recommendations for abolishment or redirection of unnecessary or duplicative joint targeting and joint fires community efforts, products, or documentation.
- (6) Support the development of the annual MAP.
- (7) Attend all MTC meetings as resources and the mission permits.
- (8) Articulate the consolidated position of their organization for all decision votes, to include:
 - (a) Reviewing and validating new MAP nominations.
 - (b) Endorsing by voting on the draft MAP.
 - (c) Resolving critical comments concerning MAP issues.
- (9) Propose updates to this instruction through the appropriate tasking system during action officer-level and planner-level reviews.
- (10) Submit nominations, IAW the process outlined in Enclosure D, prior to the next scheduled MTC to allow MTC members sufficient time to review prior to the meeting.
- (11) Upon request from the MTC tri-chairs, prepare and submit all required briefings for new MAP nominations to the MTC Coordinator, ensuring they are formatted IAW Enclosure D. Final submissions are required NLT 14 calendar days prior to the scheduled MTC meeting to allow for consolidation into the read-ahead package.

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(12) Meet suspense dates established in MTC announcements to ensure all members receive ample time to review materials prior to meetings.

e. MTC Associate Members

(1) Participate regularly in general MTC meetings.

(2) Inform decisionmakers of critical developments between meetings. Submit MAP issue nominations for consideration IAW the process outlined in Enclosure D, ensuring submission prior to the next scheduled MTC to allow members sufficient review time.

2. MTC Action Plan Issue Office of Primary Responsibility

a. Provide comprehensive status updates and all necessary materials to the designated subcommittee chair on a recurring monthly basis, or more frequently as required. The OPR is responsible for preparing and delivering all MAP presentation materials for MTC subcommittee, MTC, and MTC ESC meetings by the suspense dates established by the subcommittee chair, MTC Coordinator, and MTC ExecSec.

b. Provide progress updates to the MTC membership on all assigned MAP issues during regularly scheduled MTC meetings.

c. Request support from the MTC ExecSec if assistance is needed prior to the next scheduled MTC meeting.

3. MTC Action Plan Issue Office of Collateral Responsibility. When designated as an OCR for a MAP issue, assume a supporting role in the implementation of recommendations or solutions, including aiding resource acquisition or other enabling functions. Multiple OCRs may collaborate on a single MAP issue.

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ENCLOSURE C

EXECUTIVE STEERING COMMITTEE

1. Organization

a. Military Targeting Committee Executive Steering Committee. The MTC ESC is a permanent board composed of senior leadership from the intelligence, operations, and joint fires integration communities. Its primary function is to collectively approve and prioritize joint targeting and joint fires issues and initiatives. It serves as the senior-level leadership, advisory, coordination, and decision-making forum to resolve joint targeting and joint fires issues of mutual concern. The MTC ESC membership is composed of senior leadership representing the Joint Staff, CCMDs, Services, CSAs, OUSW(I&S), and FVEY partner nations.

b. MTC ESC Tri-chairs. The DJ-2, DJ-3, and DJ-6 serve as the MTC ESC tri-chairs, who are jointly responsible for leading the annual virtual ESC meeting.

c. MTC ESC Executive Secretariat. The MTC ExecSec also supports the ESC.

d. MTC ESC Executive Membership. As the MTC's senior leadership, ESC executive members possess full voting privileges. The following positions comprise the MTC ESC executive membership:

- (1) DJ-2 (MTC ESC tri-chair).
- (2) DJ-3 (MTC ESC tri-chair).
- (3) DJ-6 (MTC ESC tri-chair).
- (4) OUSW(I&S).
- (5) CCMD Directors of Operations.
- (6) CCMD Directors of Intelligence.
- (7) Service Directors of Operations.
- (8) Service Directors of Intelligence.

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- (9) Australian Defence Force representative.
- (10) Canadian National Defence headquarters representative.
- (11) New Zealand Defence Force headquarters representative.
- (12) United Kingdom Ministry of Defence representative.

e. MTC ESC Associate Membership. MTC ESC associate members do not have voting privileges; their primary role is providing subject matter expertise to inform and support the prioritization of ESC issues and initiatives. However, the MTC ESC tri-chairs may grant temporary voting privileges to an associate member for a specific issue where their organization's expertise is central to the decision. This membership tier includes, but is not limited to, senior leadership from the following organizations:

- (1) Sub-unified command Directors of Operations.
- (2) Sub-unified command Directors of Intelligence.
- (3) CIA.
- (4) DIA.
- (5) NGA.
- (6) NRO.
- (7) NSA.
- (8) Joint Staff Director for Strategy, Plans, and Policy, J-5.
- (9) Joint Staff Director for Joint Force Development, J-7.
- (10) Joint Staff Director for Force Structure, Resources, and Assessment, J-8.
- (11) Chairperson, JTCG/ME Steering Committee.
- (12) Director, DTRA.
- (13) Headquarters, Air Combat Command.

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(14) AMTC.

(15) JWAC.

(16) NAWDC.

(17) Representatives of the United States, Canada, and United Kingdom at SHAPE.

2. Executive Steering Committee Members Responsibilities

a. MTC ESC Tri-chairs

(1) Invite MTC ESC executive and associate members to the annual ESC meeting. Attendance by planner-level MTC members or other subject matter experts is by invitation only, as outlined in Enclosure B.

(2) Limit the scope of ESC involvement to activities and issues related to joint targeting and joint fires, to include:

(a) Joint target intelligence assessment guidance, based on the JTI readiness briefing received at each ESC meeting.

(b) Target-related intelligence collection, exploitation, analysis, and production.

(c) Targeting planning, programmatic, and managerial issues.

(d) Targeting databases and product standards.

(e) Roles and responsibilities of joint fires and CCMD JFEs in executing the JTC.

(f) Targeting-related training.

(g) Systems supporting joint targeting and joint fires.

(h) Joint targeting policy, doctrine, and TTP.

(i) Capabilities-related issues.

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b. MTC Executive Secretariat. The MTC ExecSec plans, organizes, and executes the biannual MTC and annual ESC meetings, and supports subcommittee coordination, IAW the responsibilities outlined in Enclosure B.

c. MTC ESC Executive Members

(1) Attend all ESC meetings or, when unavailable, ensure representation by a designated senior leader.

(2) Address and recommend solutions to joint targeting, joint target intelligence, and joint fires issues identified by their component.

(3) Identify requirements, resolve issues, and provide input to the future direction of the joint targeting and joint fires communities.

(4) Approve the annual MAP developed by the MTC by voting on new nominations. Ensure that all MAP issue nominations achieve the following:

(a) Establish unity of purpose, position, and effort within DoW and, when appropriate, with FVEY partner nations on joint targeting issues.

(b) Enhance the quality and responsiveness of joint targeting, joint fires, and target intelligence support to war planning and warfighting across the spectrum of conflict, to include defining targeting, target intelligence, and joint fires requirements.

(c) Advance the application of technology and recommend prioritization of resources and capabilities to satisfy joint targeting requirements.

(d) Enable fulfillment of any targeting support to military operations requirements documented in strategic guidance (e.g., the NMS).

(5) Inform their respective chain-of-command and senior leadership of ongoing MAP issues.

(6) Recommend changes to this CJCSI.

d. MTC ESC Associate Members

(1) Participate regularly in ESC meetings or, when unavailable, ensure representation by a designated senior leader.

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(2) Submit nominations for MTC consideration IAW Enclosure D, and keep senior leadership informed on relevant issues between scheduled ESC meetings.

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ENCLOSURE D

MILITARY TARGETING COMMITTEE ACTION PLAN ISSUE NOMINATIONS

1. Part I—Nomination Format Template Submission Requirements

a. Organizations must submit MAP issue nominations using the most current MTC slide template. Action officers should request the latest template from the MTC ExecSec or MTC Coordinator.

b. MAP Issue Nominations must include the following information:

(1) Problem Statement. Describe the targeting or joint fires problem or issue affecting your organization that links to national strategic guidance (e.g., *National Defense Strategy* (NDS), National Security Policy) and may impact the joint targeting enterprise.

(2) Mission Impact. Identify the specific challenges your organization faces in addressing this problem across doctrine, organization, training, materiel, leadership and education, personnel, facilities, and policy. Describe how this issue affects operational effectiveness or mission accomplishment.

(3) Strategic Linkage. Explain how this issue ties into joint force priorities and aligns with current NDS objectives. Articulate the strategic relevance and potential impact to the broader defense targeting enterprise beyond a single CCMD, referencing specific NDS strategic areas and demonstrating applicability across multiple commands or the Joint Force.

(4) Desired Outcome. State the specific results expected from MTC action on this issue. Describe the advantages that resolution would provide to the wider targeting enterprise and how success will be measured.

(5) Resource Requirements. Identify estimated personnel, funding, time, or other resources needed to address this issue, including any cross-organizational coordination requirements.

(6) Risk Assessment. Describe potential risks if this issue remains unaddressed, including operational, strategic, or capability gaps that may emerge.

(7) Proposed Timeline. Provide realistic milestones and target completion dates for key phases of issue resolution.

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(8) Coordination Requirements. List any external stakeholders, interagency partners, or international allies that may need to be involved in addressing this issue.

(9) Recommended Organization(s). The submitting organization will serve as the OPR, responsible for ensuring the MAP issue progresses forward through all necessary meetings and reporting status updates through monthly MTC subcommittee slides to the appropriate MTC subcommittee chair. If the submitting organization proposes an alternate OPR, they must coordinate with and receive approval from the proposed alternate OPR prior to submission and provide the name and title of the approving official within the proposed organization in the nomination. Multiple OCRs may be designated and can have direct or support roles in implementing recommendations or solutions for the MAP issue, including assistance with resource acquisition or other enabling functions. Identify the OPR and any OCR by organization, office symbol, and POC.

(10) Plan of Action and Milestones. Submit an accompanying POA&M slide that outlines specific lines of effort (LOEs), actions, responsible OPR(s) and OCR(s), and milestone dates for issue resolution. It must clearly identify measurable deliverables, decision points, and completion criteria for each LOE of the MAP issue. The POA&M must align with the timeline under the MTC ExecSec section in Enclosure A.

2. Part II—Submission and Review Process

a. Using the MAP issue nomination format, the subcommittee member sponsoring a potential MAP issue submits the slide and an accompanying POA&M slide to the relevant MTC subcommittee chair for initial review and screening. The sponsor, who is also the OPR, is responsible for each stage of the nomination review process (Figure 2), including any revisions, additional research requested, and facilitating the progression of the nomination until it reaches the final stage.

b. The subcommittee chair conducts an initial assessment to determine if the nomination meets basic submission requirements and merits further consideration.

c. Qualifying nominations are scheduled for discussion at the next appropriate subcommittee meeting for detailed review and recommendation development.

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d. Following subcommittee review and recommendation, nominations are forwarded to the MTC ExecSec for further assessment.

e. The MTC ExecSec reviews the nomination and subcommittee recommendation to determine if the issue merits consideration at the MTC executive members' level.

f. Voting on MAP Nominations

(1) Presentation. Following a determination of appropriateness by the ExecSec, MAP issue nominations will be presented to the MTC executive members for a formal vote.

(2) Vote Requirement. Endorsement of a MAP issue nomination requires a formal vote of the MTC executive members.

(3) Voting Mechanisms. This vote may be conducted via one of the following mechanisms:

- (a) In-person, during an MTC session.
- (b) Virtually, during an MTC session.
- (c) By written ballot (e.g., e-mail, memo, or formal tasker response).

g. MTC Executive Decision Outcomes. Executive members will render one of three decisions on each nomination:

(1) Endorse. The nomination is endorsed by the MTC and forwarded to the MTC ESC for senior-level approval and acceptance into the MAP.

(2) Returned for Revision. The nomination requires additional information, clarification, or reformatting before reconsideration. Specific feedback will be provided to the submitting organization.

(3) Not Accepted. The nomination does not meet the necessary threshold for MAP issue designation.

h. MTC-endorsed nominations are presented to the MTC ESC for final senior-level approval and formal acceptance into the MAP with assigned tracking and reporting requirements.

- i. The MTC ExecSec will notify the submitting organization of the MTC ESC's decisions, including specific guidance for any required revisions or next steps.

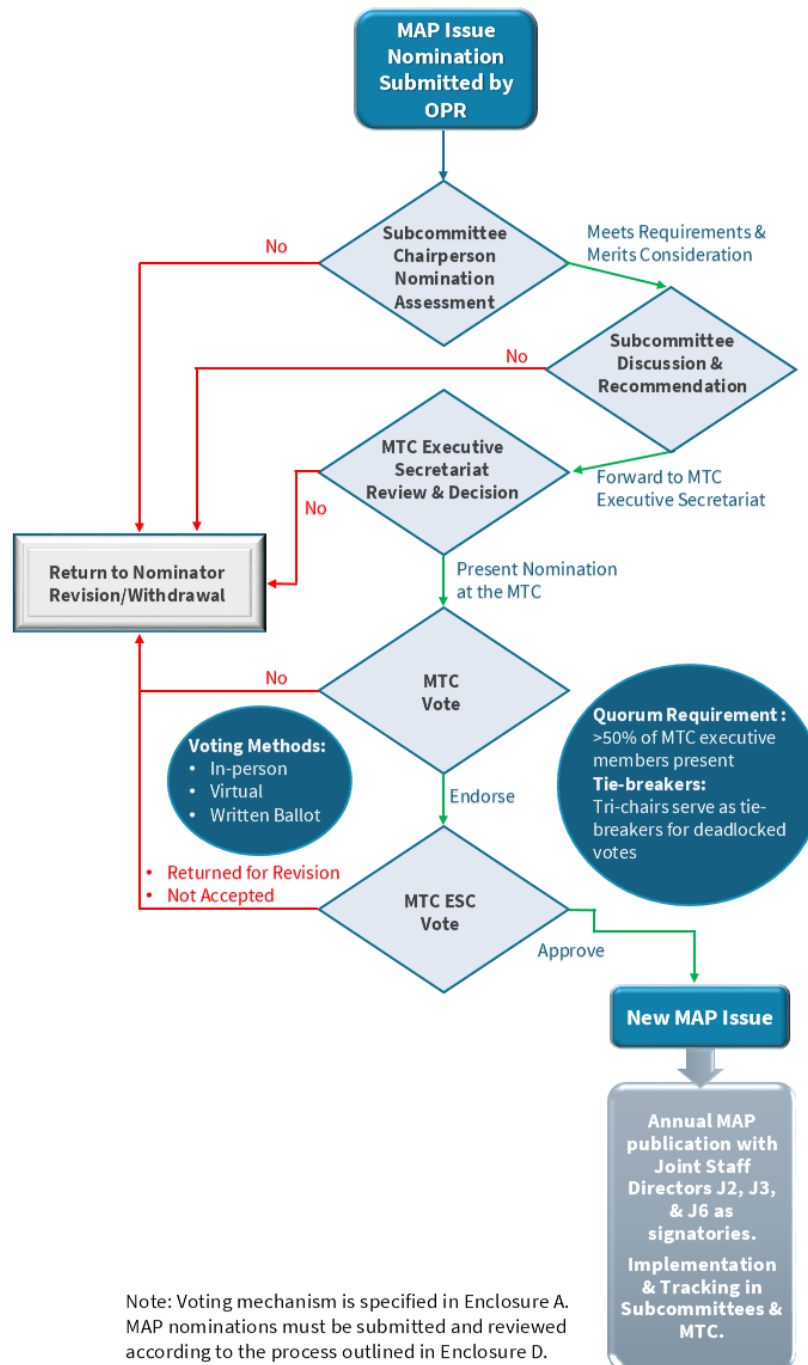


Figure 2. MAP Issue Development and Workflow

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ENCLOSURE E

REFERENCES

- a. Title 10, U.S. Code, “Armed Forces”
- b. Title 50, U.S. Code, “War and National Defense”
- c. JROCM 001-26, “Joint DOTmLPP-P Change Recommendation for Intelligence Support to Over the Horizon-Targeting”
- d. DoDD 3000.06 Change 1, 8 July 2016, “Combat Support Agencies (CSAs)”
- e. DoDD 5100.01 Change 1, 17 September 2020, “Functions of the Department of Defense and Its Major Components”
- f. DoDD 5105.21, 25 January 2023, “Defense Intelligence Agency”
- g. “DoD Dictionary of Military and Associated Terms,” as amended
- h. JP 1 Vol 1, 27 August 2023, *Joint Warfighting*
- i. JP 1 Vol 2, 19 June 2020, *The Joint Force*
- j. JP 2-0 Change 1, 5 July 2024, *Joint Intelligence*
- k. JP 3-0, 18 June 2022, *Joint Campaigns and Operations*
- l. JP 3-08, 12 October 2016 (validated 18 October 2017), *Interorganizational Cooperation*
- m. JP 3-09, 24 July 2025, *Joint Fires*
- n. JP 3-60, 20 September 2024, *Joint Targeting*
- o. CJCSI 3160.01E, 31 July 2024, “(U) No-Strike and the Collateral Damage Estimation Methodology”
- p. CJCSI 3162.02A, 16 July 2021, “Methodology for Combat Assessment”
- q. *Intelligence Support to Command and Control Working Group Charter*, 13 September 2022, approved by the Command and Control Council of

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r. CJCSI 3265.01A, 21 October 2013, "Command and Control Governance and Management"

s. CJCSI 3370.01D, 8 April 2022, "Target Development Standards"

t. CJCSI 3505.01E, current as of 15 October 2024, "Target Coordinate Mensuration Certification and Program Accreditation"

u. CJCSI 5123.01J, 15 January 2026, "Charter of the Joint Requirements Oversight Council and Implementation of the Joint Capabilities Integration and Development System"

v. CJCSM 3139.01A, 20 March 2024, "(U) Review and Approval Process for Cyberspace Authorities"

w. CJCSM 3314.01B, 14 February 2025, "Intelligence Planning"

x. QTC Terms of Reference, amended annually

y. JROCM 094-16, 6 September 2016, "Information Systems Initial Capabilities Document for Combatant Command Intelligence Information Technology Enterprise"

z. *Joint Targeting Automation Requirements (JTAR) Sub Working Group (SWG) Charter*, 9 September 2022, approved by the Command and Control Council of Colonels memo, 14 September 2022, "Joint Targeting Automation Requirements Sub-Working Group Charter, Update"

aa. *Military Targeting Committee Action Plan*, amended annually

bb. *Joint Staff Targeting Integration Cell Concept of Operations*, 2 May 2025

cc. DIA policy memo, 12 February 2026, "Delegation of Director, Defense Intelligence Agency, Defense Intelligence Enterprise Manager and Intelligence Community Functional Manager Roles"

dd. OUSD(I&S) memo, 13 December 2021, "Defense Intelligence Enterprise Manager Arrangement"

ee. CJCSM 3108.01B, 14 February 2025, "Joint Fires Element"

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GLOSSARY

Part I – Abbreviations and Acronyms

AMTC	Army Multi-domain Targeting Center
C2	command and control
CCMD	Combatant Command
CIA	Central Intelligence Agency
CJCS	Chairman of the Joint Chiefs of Staff
CJCSI	Chairman of the Joint Chiefs of Staff Instruction
CSA	Combat Support Agency
CTL	common task list
DD J2T	Deputy Director for Joint Targeting
DIA	Defense Intelligence Agency
DIE	Defense Intelligence Enterprise
DIEM	Defense Intelligence Enterprise Manager
DIEM-JTI	Defense Intelligence Enterprise Manager for JTI
DJ-2	Joint Staff Director for Intelligence, J-2
DJ-3	Joint Staff Director for Operations, J-3
DJ-6	Joint Staff Director for Command, Control, Communications, and Computers/Cyber, J-6
DoW	Department of War
DTRA	Defense Threat Reduction Agency
ESC	Executive Steering Committee
ExecSec	Executive Secretariat
FVEY	Five Eyes (information sharing alliance between the nations of Australia, Canada, New Zealand, United Kingdom, and the United States)
IAW	in accordance with
IC	Intelligence Community
IPR	In-Progress Review
J-2	Joint Staff Directorate for Intelligence, J-2
J2T	Joint Staff Deputy Directorate for Targeting
J2T-7	Joint Staff J-2T Doctrine and Policy Division
J-3	Joint Staff Directorate for Operations, J-3
J-5	Joint Staff Directorate for Strategy, Plans, and Policy, J-5

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J-6	Joint Staff Director for Command, Control, Communications, and Computers/Cyber, J-6
J-7	Joint Staff Directorate for Joint Force Development, J-7
J-8	Joint Staff Directorate for Force Structure, Resources, and Assessment, J-8
JF	Joint Fires
JFE	Joint Fires Element
JFID	Joint Fires Integration Division
JFS	Joint Fires Subcommittee
JTAR	Joint Targeting Automation Requirements
JTC	Joint Targeting Cycle
JTCB	Joint Targeting Coordination Board
JTCG/ME	Joint Technical Coordinating Group for Munitions Effectiveness
JTI	Joint Targeting Intelligence
JTIM	Joint Targeting Intelligence Modernization
JTS	Joint Targeting School
JWAC	Joint Warfare Analysis Center
LOE	lines of effort
MAP	MTC Action Plan
MTC	Military Targeting Committee
NAWDC	Naval Aviation Warfighting Development Center
NDS	National Defense Strategy
NGA	National Geospatial-Intelligence Agency
NIPRNET	Non-classified Internet Protocol Router Network
NLT	not later than
NMS	National Military Strategy
NRO	National Reconnaissance Office
NSA	National Security Agency
O/FD	Operations/Fires Division (J-3)
OCR	office of collateral responsibility
OPR	office of primary responsibility
POA&M	Plan of Action and Milestones
POC	point of contact
QTC	Quinquupartite Targeting Committee
SHAPE	Supreme Headquarters Allied Powers Europe

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SIPRNET	SECRET Internet Protocol Router Network
SWG	Sub-Working Group
TAS	Targeting Automation Subcommittee
TEM	Technical Exchange Meeting
TIPS	Target Intelligence Production Subcommittee
TTPs	tactics, techniques, and procedures
TP2S	Training, Policy, and Personnel Subcommittee
USW(I&S)	Under Secretary of War for Intelligence and Security

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Part II – Terms and Definitions

Unless otherwise stated, the terms and definitions contained in this glossary are for the purpose of this instruction only.

action officer level. For the purposes of this instruction, “action officer level” refers to the O-5 or GS-14 and below, represented by the Military Targeting Committee subcommittees.

planner level. For the purposes of this instruction, “planner level” refers to the O-6 and GS-15 leadership, represented by the Military Targeting Committee itself.

senior level. For the purposes of this instruction, “senior level” refers to the general officer, flag officer, Senior Executive Service civilian members, and Defense Intelligence Senior Level civilian members who compose the Military Targeting Committee Executive Steering Committee.

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Inner Back Cover